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Volume 2, Issue 11 Fall 2011 A Bi-Annual Publication

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A Leap of Faith on the Zip Line

2011 CAMP NUMBERS

| Camp | Campers |
|------------------------|--|
| - | - |
| 9th-Grad | 115 |
| Hillside 9th-Gra | d 262 |
| 6th-8th | 96 |
| Hillside 6th-8th | 235 |
| 4th-5th | 69 |
| Hillside 4th-5th | 0 |
| 3rd | 23 |
| Ladies' Retreat | 83 |
| Family Camp 1 | 64 |
| Family Camp 2 | 98 |
| | |
| Member Rentals | 302 |
| Outside Rentals | 744 |
| Work Groups | 80 |
| 1 | PROPERTY OF THE PARTY OF THE PA |

2011 in Review

2011 was a year for big numbers. We held three of our four largest events ever hosting 303 at the Hillside MS camp, 313 at Hillside HS camp, and 337 guests for an outside rental this summer. At one point we were preparing 379 plates at each meal!

With our driest year on record, the Lord protected us with no forest fires near our

property. The drought was evident in the month with of June the flashlight camp fires (no real fires allowed) and periodic dust bowls across the ball field. But just like clockwork, the eventually Lord provided for all our needs with some much needed rain, reminding us that he is our caring savior who refreshes us in even the driest times!

Countless students gave their lives to the Lord for the first time, and many more made other life changing decisions in response to the Gospel. This is why we love and celebrate every moment at El Porvenir Christian Camp.

Lives were not lived for the moment, but special moments were used to change lives forever.



A Year of Ambitious Improvements

Camp received a lot of improvements in 2011! Here's a list of what we completed and a few pictures.



- -Built a new 35' x 23' stage at the chapel. This expanded chapel capacity to around 340 max.
- -Upgraded lighting in the chapel.
- -Added 2 new video screens in the chapel for the added capacity.
- -New 40 person capacity gazebo near the metal dorm.
- -New 35,000 sq. ft. paintball arena with equipment for 25 participants.
- -New 9 hole disc golf course with real disc baskets.
- -Stripped down and refinished the Martinez cabin exterior logs.
- -Added lighting in upper parking lot.
- -Remodeled a third hotel style room, this one with a full kitchen!



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A Great Challenge—and a Great Opportunity

As many of you are aware, the recent growth Hillside Christian Church in Amarillo has led them to withdraw participation monthly support from our ministry. As one of our founding churches, and our largest participating church, our ministry has been intimately connected to this congregation for years.

This past summer, Hillside sent 62% of all our youth campers (even while not participating in elementary camps). Financially, \$148,000 of our income from last year came from Hillside

camps and monthly support. The financial deficit that is created by their withdrawal could force us to close our doors in only two years. This is a dark path to consider.

We believe that God is control ofthis situation and has great plans in store for our camp in the days ahead. In fact, we are praying that we will soon what discover new opportunity God going to send our way, and more importantly, that we will be ready to meet this opportunity when it comes!

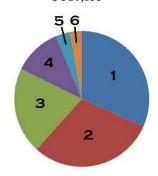
Change isn't always

planned, and it is never comfortable! But God often uses change to prepare us for new opportunities that we may not have otherwise seen. It is with this focus that we are leading El Porvenir forward.

One other thing is for certain, we can't meet the challenges that lay ahead without some courageous support. We need you to pray for us. Pray that we will continue to see where God is working and that we will be ready to serve the opportunities ahead.

May God be glorified on this mountain for many more years to come!!!

2011-2012 Operational Budget \$ 320,155



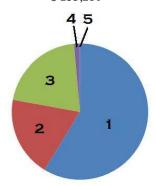
- 1. Employee Wages, Benefits, & Development \$112,250
- 2. Program Expenses \$102,700
- 3. Facilities & Equipment \$45,905
 - 4. Utilities \$37,000
 - 5. Supplies \$12,700
 - 6. Miscellaneous \$9,600

Our Financial Plan for this Fiscal Year

The pie charts on the right represent what will happen when Hillside's participation is removed and our other support remains the same. Here is our plan to help make sure our financial outcome is better than predicted!

- 1. Fill the open three weeks of our summer 2012 calendar with activity. At this writing, one of these three weeks is filled. We are hoping that perhaps half of our deficit can be made up **IF** all three weeks are rented.
- 2. Appeal to our member churches and families for help. We have asked participating churches to help offset the monthly support that we are now missing. If ten churches send us a one time gift of \$2,500, we will be close to making up the difference this year. Five churches have already responded by sending us a check, so we are half way to our goal!
- 3. Put most work projects on hold for now. During this off season, we are concentrating on maintenance oriented projects.
- 4. Encourage everyone to come to camp! Strong support starts with each family that sees the eternal value in a week spent at camp, and then makes it a priority to be involved.
- 5. Begin more aggressive marketing as a year around Christian retreat center when camps are not in session. This will be a big part of our long term plan, but it should also provide some additional income in the short term.

Anticipated Income \$ 235,280



- 1. Rentals \$95,000
- 2. Camper Tuition \$84,295
- 3. Member Church Support \$41,785
 - 4. Individual Support \$9,100
 - 5. Other Income \$5,100

We have a simple motto here:

Provide a Place for God to Change Lives

We are a non-profit Christian Church Camp owned and operated by independent Christian Churches in New Mexico, Texas, Colorado, Kansas, and Oklahoma. Established in 1956, it is our purpose to provide a unique mountain environment for God to use His Word, His people, and His creation to spread the gospel of Jesus Christ, to renew lives, and to challenge all to follow Jesus. EPCC offers camps and retreats for all ages, as well as a place for your church to conduct their camps and retreats. EPCC also offers cabins for rent year around to support the Christian

individual and family.

We're on the Web! elporvenircamp.com

The 2012 camp schedule will be available soon on our website as will registration forms. Currently you can view 2011 pictures, rental information, past newsletters, and more!



Manager's Perspective



Leading through change. That is what occupies my mind during this Christmas season. It struck me the other day that this is exactly what God was doing in the days leading up to the birth of Jesus. God was about to do something totally new in the lives of His people. people, like Joseph Zachariah, would initially question God's will. Some, like Hared, would try to stop it. But God had a plan that no one could stop, and praise God for those like Mary who said, "I am the

Lord's servant, may it be to me as you have said." God is the mover and shaker in our world. Change happens because God is active in our world every day. As we step forward to lead this ministry into the future, may we first step back and see a broader vision of what is happening around us. May we see through God's eyes afresh, and may we then charge forward to meet God where he is moving. In a shaky world, we trust in a God who is unshakable. He is at work, and we will follow! Nate S